

Course Number and Section: (NURS-4161-001IN-SP2024) Name of Course Leadership: & Management Practicum) Course Semester (Spring 2024) Internet

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### **Required Textbook/Materials:**

Yoder-Wise, P. (2023). *Leading and Managing in Nursing*, 8<sup>th</sup> edition. St. Louis: Elsevier, Inc.

American Psychological Association. (2020). Publication Manual of the American Psychological

Association, 7<sup>th</sup> edition. Washington, DC: APA

### Shadow Health: Instructor-Led Course Leadership Digital Clinical Experiences, 1st Edition

By Shadow Health

ISBN: 9780323753739

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Instructor: Sandra Rondeau

**Course Description**: NURS 4161. LEADERSHIP AND MANAGEMENT CLINICAL (LECTURE 0, CLIN 3). CREDIT 1. UDCM.

This course provides a health-related work-based learning experience in a variety of settings that allow the student to apply theories, skills, and concepts related to the role of nursing leader and manager. Co-requisite: NURS 4457 with a grade of "C" or better.

#### **Course requirements:**

**1. Practicum Hours:** The student will complete 16 practicum hours with a preceptor in a leadership or management position during this course.

**2. Shadow Health DCE:** Assesses leadership competencies relevant to the role of the nurse as an effective member of the healthcare team including bedside shift report, prioritizing delivery of care, prioritizing individual patient needs, team delegation, interprofessional communication, and debriefing. (Appendix A)

#### 3. Discussion Board:

**a. Nursing Sensitive Indicator Discussion Board:** Requires the student to utilize data to monitor outcomes of care and improvement methods to continuously improve the quality and safety of nursing care to minimize risk of harm individually and across the healthcare system (Appendix B).

**b.** The Staffing and Scheduling Activity requires the student to evaluate methods of resource allocation in a select healthcare setting to determine the effectiveness in meeting institutional outcomes (Appendix C).

**4. IHI Communication, Teamwork, and Collaboration in Patient Safety Open School Modules:** Promotes communicate and collaboration with the interdisciplinary team to lead and manage shared decision-making for optimal patient, family, population, and community outcomes (Appendix D).

**6. Final (Summative) Clinical Performance Evaluation:** Evaluates the overall performance of the student in the leadership and management roles of the nurse at the end of the course. The student must score a "Meets Expectation" on all indicators on the Leadership and Management Clinical Performance Evaluation to pass the course (Appendix E).

#### Determination of Course Grade/Detailed Grading Formula:

#### **Grading Scale**

A = 90 -100.00 B = 80 -89.99 C = 70 -79.99 D = 60 -69.99 F = < 60

#### Grade Calculation

Assignment	%	
Staffing and scheduling activity	25	
Nurse Sensitive Indicator Discussion Board	25	
IHI Open Access Modules	20	
Shadow Health Leadership DCE modules	30	
Final Clinical Performance Eval	Pass/Fail	
16 Practicum Hours	Pass/Fail	
*Grade Tota	100%	
*A Grade Total of at least 70% is required to pass the course.		

\*\*The student must score "Meets Expectations" on all items on the final/summative clinical evaluation to pass the course. The student will receive a score of 100% if all items on the final/summative clinical evaluation tool are met with a score of "Meets Expectations".

The minimum grade required for all Shadow Health Leadership DCE modules is required to pass the course. The student will have an unlimited number of attempts to achieve the minimum score\*

Late Work, Make-Up, and Extra-Credit Policy: Assignments are due by designated due date, there is no make-up or extra credit opportunities.

### **Attendance Policy:**

See the Attendance policy in the Nursing Student Handbook.

**Communicating with your instructor:** ALL electronic communication with the instructor must be through your COM email. Due to FERPA restrictions, faculty cannot share any information about performance in the class through other electronic means. (Faculty may add additional statement requiring monitoring and communication expectations via Blackboard or other LMS).

### **Course Objectives/Student Learning Outcomes**

Upon completion of this course, the student will:

Student Learner Outcome		Maps to end of Program Outcomes (Student) SLO's	Assessed via this Assignment	
1.	Synthesize knowledge, skills, and values from the arts, sciences, and humanities as an exemplar of professional nursing.	•Synthesize knowledge, skills, and values from the arts, sciences, and humanities as an exemplar of professional nursing and an advocate of social justice.	Clinical evaluation in NURS 4161 Leadership & Management Clinical on the rubric items of synthesize knowledge, skills, and values from the arts, sciences, and humanities as an exemplar of professional nursing.	
2.	Demonstrate principles of leadership in a select healthcare setting.	•Utilize data to monitor outcomes of care and improvement methods to continuously improve the quality and safety of nursing care to minimize risk of harm individually and across the healthcare system.	Shadow Health Module Prioritization and Introduction to Leadership	
3.	Evaluate methods of resource allocation in a select healthcare setting to determine the effectiveness in meeting institutional outcomes.	•Utilize data to monitor outcomes of care and improvement methods to continuously improve the quality and safety of nursing care to minimize risk of harm	The Nursing Sensitive Indicator Discussion Board Assignment	

		individually and across the healthcare system.	
4.	Utilize data to monitor outcomes of care and improvement methods to continuously improve the quality and safety of nursing care to minimize risk of harm individually and across the healthcare system.	•Utilize data to monitor outcomes of care and improvement methods to continuously improve the quality and safety of nursing care to minimize risk of harm individually and across the healthcare system.	The Staffing and Scheduling Activity
5.	Communicate and collaborate with the interdisciplinary team to lead and manage shared decision-making for optimal patient, family, population, and community outcomes.	•Communicate and collaborate with the interdisciplinary team to lead and manage shared decision- making for optimal patient, family, population, and community outcomes.	Clinical evaluation rubric items to lead and manage shared decision-making for optimal patient, family, population, and community outcomes in NURS 4161 Leadership & Management Clinical.

### **Academic Dishonesty**

Any incidence of academic dishonesty will be dealt with in accordance with college policy and the Student Handbook. Academic dishonesty, such as cheating on exams, is an extremely serious offense. See Behavior/Conduct policy in the Nursing Student Handbook.

**Student Concerns:** If you have any questions or concerns about any aspect of this course, please contact me using the contact information previously provided. If, after discussing your concern with me, you continue to have questions, please contact Debra Bauer, DNP, MBA Director of Nursing[ <u>Dbauer3@com.edu</u>, 409-933-8908

Course outline: Located at end of syllabus.

### **Textbook Purchasing Statement:**

A student attending College of the Mainland is not under any obligation to purchase a textbook from the college-affiliated bookstore. The same textbook may also be available from an independent retailer, including an online retailer.

### **Methods of Instruction**

Case studies Assignments Audio-visual instructional aids Written Reports/Clinical Reasoning exercises

### Tardiness

See Attendance policy in the Nursing Student Handbook.

### Withdrawal

See Admission, Progression, Dismissal, & Readmission policy in the Nursing Student Handbook.

#### **Classroom Conduct Policy/Student Conduct**

Classroom Conduct Policy: College of the Mainland requires that students enrolled at COM be familiar with the Standards of Student Conduct, which can be found in the on-line Student Handbook. http://www.com.edu/student-services/studenthandbook.php . Students should act in a professional manner at all times. Disruptive students will be held accountable according to college policy. Any violations of the Code of Conduct will result in a referral to the Office for student Conduct and may result in dismissal from this class.

In addition to the Standards of Student Conduct found in the online COM Student Handbook (<u>http://www.com.edu/student-services/student-handbook.php</u>), nursing students are expected to demonstrate good professional character as defined in in BON Rule 213.27 (<u>http://bon.texas.gov/rr\_current/213-27.asp</u>). See Behavior/Conduct in the Nursing Student Handbook.

#### Plagiarism

Plagiarism is using someone else's words or ideas and claiming them as your own. Plagiarism is a very serious offense. Plagiarism includes paraphrasing someone else's words without giving proper citation, copying directly from a website and pasting it into your paper, using someone else's words without quotation marks. Any assignment containing plagiarized material will receive a **grade of zero** and the student will be referred to the Office of Student Conduct for the appropriate disciplinary action. Also see the Behavior/Conduct policy in the Nursing Student Handbook.

#### **Institutional Policies and Guidelines**

**Grade Appeal Process:** Concerns about the accuracy of grades should first be discussed with the instructor. A request for a change of grade is a formal request and must be made within six months of the grade assignment. Directions for filing an appeal can be found in the student handbook https://www.com.edu/student-services/docs/Student\_Handbook\_2023-2024\_v2.pdf. An appeal will not be considered because of general dissatisfaction with a grade, penalty, or outcome of a course. Disagreement with the instructor's professional judgment of the quality of the student's work and performance is also not an admissible basis for a grade appeal.

Academic Success & Support Services: College of the Mainland is committed to providing students with the necessary support and tools for success in their college careers. Support is offered through our Tutoring Services, Library, Counseling, and through Student Services. Please discuss any concerns with your faculty or an advisor.

**ADA Statement:** Any student with a documented disability needing academic accommodation is requested to contact Kimberly Lachney at 409-933-8919 or klachney@com.edu. The Office of Services for Students with Disabilities is located in the Student Success Center.

**Textbook Purchasing Statement**: A student attending College of the Mainland is not under any obligation to purchase a textbook from the college-affiliated bookstore. The same textbook may also be available from an independent retailer, including an online retailer.

**Withdrawal Policy**: Students may withdraw from this course for any reason prior to the last eligible day for a "W" grade. Before withdrawing students should speak with the instructor and consult an advisor. Students are permitted to withdraw only six times during their college career by state law. The last date to withdraw from the 1st 8-week session is October 11. The last date to withdraw from the 1st 8-week session is October 11. The last date to withdraw for the 2nd 8-week session is December 7.

**FN Grading:** The FN grade is issued in cases of failure due to a lack of attendance, as determined by the instructor. The FN grade may be issued for cases in which the student ceases or fails to attend class, submit assignments, or participate in required capacities, and for which the student has failed to withdraw. The issuing of the FN grade is at the discretion of the instructor. The last date of attendance should be documented for submission of an FN grade.

**Early Alert Program**: The Student Success Center at College of the Mainland has implemented an Early Alert Program because student success and retention are very important to us. I have been asked to refer students to the program throughout the semester if they are having difficulty completing assignments or have poor attendance. If you are referred to the Early Alert Program you will be contacted by someone in the Student Success Center who will schedule a meeting with you to see what assistance they can offer in order for you to meet your academic goals.

### **Resources to Help with Stress:**

If you are experiencing stress or anxiety about your daily living needs including food, housing or just feel you could benefit from free resources to help you through a difficult time, please click here https://www.com.edu/community-resource-center/. College of the Mainland has partnered with free community resources to help you stay on track with your schoolwork, by addressing life issues that get in the way of doing your best in school. All services are private and confidential. You may also contact the Dean of Students office at deanofstudents@com.e Avoiding Plagiarism: <a href="http://www.plagiarism.org/">http://www.plagiarism.org/</a>

### **Successful Tips for Students**

Schedule time to study based on the difficulty of the content. Use this table as a guide:

Course Difficulty	Study Hours Per Week Per Hour in Class
High Difficulty Course	3 hours
Medium Difficulty Course	2 hours
Low Difficulty Course	1 hour

http://www.usu.edu/arc/StudySmart/pdf/estimating\_study\_hours.pdf

Read assignments before class or clinical. Here are some strategies for getting the most out of your college textbooks:

• 4 Steps to Reading a Textbook:

http://www.studyright.net/blog/4-steps-to-reading-a-textbook-quickly-and-effectively/

• Active Reading Strategies:

http://www.princeton.edu/mcgraw/library/for-students/remember-reading/

- The Reading Cycle: Plan-Do-Review
- http://www2.swccd.edu/~asc/Irnglinks/txtrdg.html

• How to Read Your Textbooks More Efficiently College Info Geek (video) https://www.youtube.com/watch?v=tgVjmFSx7rg

• 5 Active Reading Strategies for Textbook Assignments College Info Geek (video)

5 Active Reading Strategies for Textbook Assignments - College Info Geek

## ANA Scope and Standards of Practice

Students are expected to adhere to established ANA Scope and Standards of Practice (2015

## **Student Handbooks**

Students are expected to adhere to all policies outlined in the College and Nursing Program student handbooks.

## **Syllabus Revisions**

Faculty reserves the right to make changes to the syllabus as deemed necessary.

## The Speaking, Reading, and Writing Center

The Speaking, Reading and Writing Center provides free tutoring services to students, staff and faculty seeking assistance for writing, reading and oral presentations for academic and non-academic assignments/projects. Located in the Technical Vocational Building, Room 1306, the center provides face-to-face and online tutoring sessions in a welcoming environment. Appointments can be made in person, or on the center scheduler at com.mywconline.com, or by clicking the SRWC icon on the COM website.

# Surviving Active Shooter Event Reference and Training Videos

Run, Hide, Fight \* (Mandatory) <u>https://www.youtube.com/watch?v=5VcSwejU2D0</u> Last Resort ACTIVE SHOOTER SURVIVAL Measures by Alon Stivi <u>https://www.youtube.com/watch?v=r2tleRUbRHw</u> Surviving an Active Shooter Event - Civilian Response to Active Shooter <u>https://www.youtube.com/watch?v=j0lt68YxLQQ</u> Make the Call \* (Mandatory) <u>https://www.youtube.com/watch?v=AWaPp-8k2p0</u>

Discussion Questions:

- 1. What is your plan while in class to consider running, hiding, or fighting to survive?
- 2. How would you lock your classroom and/or barricade entry into the classroom?
- 3. What would you use to improvise weapons to take down the shooter / aggressor?
- 4. If you have to fight, would you COMMIT to the fight to save your life and others?
- 5. If you have a License to Carry and are concealed carrying, what guidelines would you follow?

6. Do you have the campus police emergency number and non-emergency number programmed into your phone?

- a. COM Police Emergency number (409-933-8599)
- b. COM Police Non-Emergency number (409-933-8403).

7. When the police arrive why would you have your hands up and follow all commands?8. Why is it important to make the call to report any suspicious person or activity to campus police?

### What is the Shadow Health Digital Clinical Experience<sup>™</sup> (DCE)?

Shadow Health provides a clinical simulation designed to improve your leadership skills in a safe learning environment. You will interact with digital patients and healthcare providers throughout the course that are accessible online 24/7.

The Shadow Health Digital Clinical Experience is free of many of the constraints and interruptions you face in a hospital or clinical setting. This unique simulation experience allows you to explore current leadership and nursing models/theories employed for the delivery of patient centered care, at your own pace.

You will also identify leadership behaviors and utilize effective communication strategies when working as a member of the healthcare team. Because the exams are in-depth, these assignments will often take almost two hours to complete, so it is important to plan enough time to complete your assignments each week.

### Assignment

### Flexible Turn In

Students have the ability to choose which of their attempts to 'Turn In' or flag for submission. Here is a <u>link</u> explaining how students can turn in an attempt of their choice.

Assignment	Flexible Turn-In	Grading	Graded Weight (Percentage of Course Work)
Leadership Orientation	10 min	Required pre- requisite	Pass / Fail
Prioritization and Introduction to Leadership	180 min	DCE Score – 85% required to pass: may repeat as often as necessary to achieve 85% score.	16.66%
Delegation	180 min	DCE Score – 85% required to pass: may repeat as often as necessary to achieve 85%	16.66%

### Grading & Approximate Time Expectations:

		score.	
Confliction Management	180 min	DCE Score – 85% required to	16.66%
		pass: may	
		repeat as often as necessary to	
		achieve 85%	
		score.	
Ethics	180	DCE Score –	16.66%
	min	85% required to	
		pass: may	
		repeat as often	
		as necessary to	
		achieve 85%	
		score.	
Change	180	DCE Score –	16.66%
Management	min	85% required to	
and Patient		pass: may	
Advocacy		repeat as often	
		as necessary to achieve 85%	
		score.	
Discharge and	180	DCE Score –	16.66%
Conclusion	min	85% required to	10.00%
		pass: may	
		, repeat as often	
		as necessary to	
		achieve 85%	
		score.	

### **Contact Information section:**

If at any time you have any questions or encounter any technical issues regarding the Digital Clinical Experience, please contact the Shadow Health support specialists by visiting the Learner Support Page at <a href="http://support.shadowhealth.com">http://support.shadowhealth.com</a> for contact information and hours. You may email the Learner Support team directly at <a href="support@shadowhealth.com">support@shadowhealth.com</a> at any time or by calling 800.860.3241.

### Appendix A

### Shadow Health Leadership DCE

Health Assessment DCE Student Learning Outcomes.

Upon completion of this simulation, the student will:

- 1. Describe the components of a complete health history. Learning activities include:
- 2. Complete a comprehensive patient interview to collect relevant subjective data.
- 3. Complete a focused interview to collect relevant subjective data.
- 4. Explain the major variables in a cultural assessment. Learning activities include:
- 5. Complete a comprehensive patient interview to collect relevant subjective data.
- 6. Complete a focused interview to collect relevant subjective data.
- 7. Evaluate the importance of therapeutic communication skills in interaction with patients, colleagues, and the healthcare team. Learning activities include:
- 8. Identify appropriate moments to educate the patient to engage in therapeutic communication.
- 9. Identify appropriate moments to empathize with the patient to engage in therapeutic communication.
- 10. Communicate patient situation and needs to other healthcare professionals.
- 11. Communicate using SBAR report that reflects clinical decision making.
- 12. Properly demonstrate the required physical exam techniques and health assessment skills. Learning activities include:
- 13. Complete a comprehensive physical examination.
- 14. Complete a system focused physical examination.
- 15. Differentiate between normal and abnormal physical examination findings. Learning activities include:
- 16. Complete a comprehensive physical examination.
- 17. Complete a system focused physical examination.
- 18. Properly demonstrate a complete head to toe assessment. Learning activities include:
- 19. Develop a mental model for sequencing of comprehensive physical examination.
- 20. Complete a comprehensive physical examination.
- 21. Complete a focused physical examination to collect relevant data.
- 22. Model strategies for health promotion, risk reduction, and disease prevention. Learning activities include:
- 23. Interview to assess risk for disease, infection, injury, and complications.
- 24. Perform patient safety, infection control and privacy tasks
- 25. Demonstrate methods of data collection, including interaction, observation, and critical reasoning for selected individuals. Learning activities include:
- 26. Document in the EHR using appropriate professional terminology.
- 27. Demonstrate professional and caring behaviors when performing health assessments, providing patient privacy while maintaining patient dignity. Learning activities include:
- 28. Perform patient safety, infection control and privacy tasks.
- 29. Complete a comprehensive patient interview to collect relevant subjective data.
- 30. Complete a focused interview to collect relevant subjective data.
- 31. Utilize the nursing process in assessing the health of individuals. Learning activities include:
- 32. Identify nursing diagnoses utilizing evidence from the collected data.

- 33. Prioritize the identified diagnoses to differentiate immediate from non-immediate care needs.
- 34. Develop a plan of how to address the identified diagnoses.
- 35. Demonstrate ability to thoughtfully reflect on experiences to gain insight on your patient interactions and identify areas for improvement. Learning activities include:
- 36. Complete reflective questions to gain insight on patient interactions and identify areas to improve.
- 37. Demonstrate lifespan considerations across each system. Learning activities include:
- 38. Complete lifespan questions
- 39. Begin Elder Project that continues through each semester of the Transition to Professional Nursing Curriculum

### Appendix **B**

### **Nursing Sensitive Indicator Discussion Board Assignment**

The Nursing Sensitive Indicator Discussion Board Assignment will require the student will utilize data to monitor outcomes of care and improvement methods to continuously improve the quality and safety of nursing care to minimize risk of harm individually and across the healthcare system. The student will utilize evidence-based information to synthesize information to address each rubric item regarding Nursing Sensitive Indicators. The student may choose a nursing sensitive process, a nursing sensitive outcome indicator, or a nursing sensitive process indicator as the focus for discussion. The student must address the following:

1. Describe three or more key insights or strategies you would share with your team if you were engaged in planning for a program related to improving client outcomes for the identified Nursing Sensitive Indicator. Strategies identified must be supported by evidence.

2. Describe three or more approaches that would support the intended program outcome. Responses must be supported with evidence.

3. Provide data and discuss how the practicum's data is better or worse than national benchmarks. Responses must be supported with data.

4. Describe two or more benefits to patient safety to resource utilization by meeting national benchmarks. Responses must be supported with data.

Criteria	Novice	Competent	Proficient	Total
	1	2	3	
Identified a	Missing	Described one to two	Described three or	
Nursing		key insights or	more key insights or	
Sensitive		strategies you would	strategies you	
Indicator and		share with your team	would share with	
strategies to		if you were engaged in	your team if you	
improve the		planning for a	were engaged in	
client outcome.		program related to	planning for a	
Be sure to		improving client	program related to	
support your		outcomes for the	improving client	
response.		identified Nursing	outcomes for the	
		Sensitive Indicator.	identified Nursing	
			Sensitive Indicator.	
			Response supported	
			by evidence.	
How do you	Missing	Described one or two	Described three or	
expect that your		approaches that	more approaches	
intended		would support the	that would support	
approach to		intended program	the intended	
developing an		outcome. Responses	program outcome.	

### Rubric

understanding of Nursing Sensitive Indictors could affect program planning? Be sure to support your response.		supported by evidence.	Responses supported by evidence.	
Identify data from your practicum site that would support process improvement and compare to national benchmarks. Be sure to support your response.	Missing	Missing elements of data, national benchmarks, and/or evidence.	Provided data and discussed how the practicum's data is better or worse than national benchmarks. Responses supported by evidence.	
Describe how identified nursing sensitive indicator would promote client safety and improve resource utilization. Be sure to support your response.	Missing	Described one benefit to patient safety and one benefit to resource utilization by meeting national benchmarks. Responses supported by evidence	Described two or more benefits to patient safety and two or more benefits to resource utilization by meeting national benchmarks. Responses supported by evidence.	
			Total	

Montalvo, I. (2007). The National Database of Nursing Quality Indicators (NDNQI). Online

Journal of Issues in Nursing. 12(3) (Manuscript 2), doi: 10.3912/OJIN.Vol12No03Man02.

#### Appendix C

**The Staffing and Scheduling Activity** requires the student to evaluate methods of resource allocation in a select healthcare setting to determine the effectiveness in meeting institutional outcomes. The student will utilize evidence-based information to synthesize information to sufficiently address each rubric item regarding Staffing Decisions relevant to allocated resources to meet institutional outcomes. The student must address the following:

1. Determine indicators utilized to evaluate effectiveness at the practicum site. Describe the indicators and provide an analysis of how the indicators are used to determine staffing ratios at the practicum site. Describe how the indicators compare to national benchmarks.

2. Identify the most important outcome of effective staffing. Discuss outcomes that result from higher RN staffing levels. The response must be supported by evidence.

3. Interview the preceptor at the practicum site regarding calculation of productivity targets, the number of staff needed at a given time period, and the number of full-time equivalents (FTEs) in an overall staffing plan. Ask the preceptor at the practicum site if there are any other variables that may impact the staffing plan. Describe your findings and provide synthesize the importance of FTE's based upon the preceptor's responses.

4. Analyze how a staffing plan may differ among two different types of nursing units and how different plans may affect staffing budgets.

Criteria	Novice	Competent	Proficient	Total
	1	2	3	
Determine	Missing	Does not	Provides	
indicators utilized		provide	thorough answer	
to evaluate		thorough	to all	
effectiveness at the		answers to all	components of	
practicum site.		components	the question and	
Describe the		and/or does not	supports answers	
indicators and		support answers	with evidence.	
provide an analysis		with evidence.		
of how the				
indicators are used				
to determine				
staffing ratios at				
the practicum site.				
Describe how the				
indicators compare				
to national				
benchmarks. Be				
sure to support				
your response.				
Identify the most	Missing	Does not	Provides	
important outcome		provide	thorough answer	
of effective		thorough	to all	

Rubric

staffing. Discuss outcomes that result from higher RN staffing levels. Be sure to support your response.		answers to all components and/or does not support answers with evidence.	components of the question and supports answers with evidence.
Interview the preceptor at the practicum site regarding calculation of productivity targets, the number of staff needed at a given time period, and the number of full- time equivalents (FTEs) in an overall staffing plan. Ask the preceptor at the practicum site if there are any other variables that may impact the staffing plan. Describe your findings and provide synthesize the importance of FTE's based upon the preceptor's responses. Be sure to support your response.	Missing	Does not provide thorough answers to all components and/or does not support answers with evidence.	Provides thorough answer to all components of the question and supports answers with evidence.
Analyze how a staffing plan may differ among two different types of nursing units and how different plans may affect staffing budgets. Be sure to support your response.	Missing	Does not provide thorough answers to all components and/or does not support answers with evidence.	Provides thorough answer to all components of the question and supports answers with evidence.
			Total

#### Appendix D

**IHI Open School Modules:** Promotes communicate and collaboration with the interdisciplinary team to lead and manage shared decision-making for optimal patient, family, population, and community outcomes. The modules will assess the understanding of introductory concepts related to quality communication, teamwork, and collaboration in the patient, family, population, and community. The student is required to complete the required communication, teamwork, and collaboration IHI modules. The minimum required score for each module is 80%. The student may have unlimited attempts for each module until the score of 80% is obtained. The student may access the modules at:

http://www.ihi.org/education/IHIOpenSchool/Pages/default.aspx?gclid=Cj0KCQjwkZiFBhD9ARIs AGxFX8A-qGbJrB2o4fEZPkDjhv4XWtCxazpYjHAnDmgf4PQxwGJEbGgnxOsaApUfEALw wcB

Registration is free. You will need to register and set a password.

Go to home page

Click on education on the top bar

Click on IHI open school

Take a course

Browse catalog

Open school courses

You will take four courses: Each course will take approximately 60 minutes to complete.

Course TA 104 Building skills for antiracism work

**Course PS 105 responding to adverse events** 

Course PS 203 pursing professional accountability and a just culture

### Course PS 104: Teamwork and communication \_ student version

Once you have completed the course click on submission

Take a screen shot of your scores and upload it in the assignment

Once you have completed the course click on submission

Take a screen shot of your scores and upload it in the assignment

# Appendix E

# Formative and Summative Clinical Evaluation Tool

Criteria	Meets	Needs	Does Not Meet
	Expectations (3)	Improvement (2)	Expectations (1)
Clinical Performance	(-)	(-/	(-/
Evaluation:			
The student			
completed 16			
practice hours at the			
chosen workplace			
site with a nurse			
manager			
implementing			
leadership and			
management hours			
and assignments.			
The student will			
demonstrate			
synthesis of			
knowledge, skills,			
values, humanities,			
professionalism, and			
will demonstrate			
being an advocate of			
social justice.			
(Member of the			
Profession)			
The student			
functions within the			
nurse's legal scope of			
practice and in			
accordance with the			
policies and			
procedures of the			
employing health			
care institution or			
practice setting.			
(Member of the			
Profession)			
The student assumes			
responsibility and			
accountability for the			
quality of nursing			
care provided in the			

		[]
nurse leadership		
clinical. (Member of		
the Profession)		
The student		
participates in		
activities that		
promotes the		
practice of nursing		
through leadership		
activities and		
advocacy. (Member		
of the Profession)		
The state of the state		
The student		
demonstrates		
responsibility for		
continued		
competence in		
nursing practice, and		
develops insight		
through reflection,		
self-analysis, self-		
care, and lifelong		
learning. (Member of		
the Profession)		
The student		
demonstrates		
knowledge of the		
Texas Nursing		
Practice Act and the		
Texas Board of		
Nursing Rules that		
emphasize safety, as		
well as all federal,		
state, and local		
government and		
accreditation		
organization safety		
requirements and		
standards. (Patient		
Safety Advocate)		
The student		
implements		
measures to promote		
a quality and a safe		
environment for		
patients, self, and		
patients, sen, anu		

others. (Patient		
Safety Advocate)		
The student obtains		
instruction,		
supervision, or		
training as needed		
when implementing		
nursing procedures		
or practices. (Patient		
Safety Advocate)		
The student complies		
with mandatory		
reporting		
requirements of the		
Texas NPA. (Patient		
Safety Advocate)		
The student accepts	<u> </u>	
and make		
assignments and		
delegates tasks that		
take into		
consideration patient		
safety and		
organizational policy.		
(Patient Safety		
Advocate)		
The student		
coordinates,		
collaborates, and		
communicates with		
patients, families,		
populations,		
communities, and		
the interdisciplinary		
team to plan, deliver,		
and evaluate care.		
(Member of the		
Healthcare Team)		
The student serves as		
a healthcare		
advocate in		
monitoring and		
promoting quality		
and access to health		
care for patients,		
families, populations,		
and communities.		
and communities.		

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members of the		
health care team		
based upon an		
analysis of patient or		
organizational need.		
(Member of the		
Healthcare Team)		
The student leads		
and manages shared		
decision-making for		
optimal patient,		
family, population,		
and community		
outcomes grounded		
in evidence-based		
practice. (Provider of		
Patient-Centered		
Care)		
The student		
supervises nursing		
care provided by		
others for whom the		
nurse is responsible		
by using best		
practices of		
management,		
leadership, and		
evaluation. (Member		
of the Healthcare		
Team)		

# **Course Calendar:**

Date	Weekly content	Assignments
Week 1 01/16-01/21		Course orientation on line
	Preceptor Orientation to syllabus and	assignment due by
	assignments	01/21/2359.
Week 2 01/22-01/28		Shadow health orientation
		video by Sunday 2355
Week 3 01/29-02/04		
Week 4 2/05-02/11		Shadow health prioritization
		and introduction by Sunday
		2355
Week 5 02/12-02/18	Preceptor letter agreement	Preceptor letter agreement is
		due by 02/18 by 2359.
Week 6 02/19-02/25		Shadow health delegation by
		Sunday 2359
Week 7 02/26-03/03		Discussion IHI Open School
		modules due by 03/03 by
		2359
		Shadow health conflict
		management by Sunday 2355
Week 8 03/04-03/10	Units IHI Open school modules	Discussion IHI Open School
		modules due by 03/10 by
		2359 Charley has the athirs hu
		Shadow health ethics by
		Sunday 2355
Week 9 03/11-0317	Spring break	
Week 10 03/18-03/24	Modules Shadow Health DCE modules	Shadow Health Leadership
		and management DCE
		Modules by 03/24 by 2359
		Shadow health change
		management and patient
		advocacy by Sunday 2355
Week 11 03/25-03/31	Nurse Sensitive Indicator Discussion	Discussion Nurse Sensitive
	Board Assignment with one reply to a	Indicator assignment DB due
	peer.	by 03/31 by 2359
		Shadow health discharge
		conclusion by Sunday 2355
Week 12 04/01-04/07		
Week 13 04/08-04/14	Staffing and scheduling activity	Staffing and scheduling
		activity due by 04/14 2359
Week 14 04/15-04/21		Practicum attestation due
		04/21 by 2359

Week 15 04/29-05/05	Evaluation Tool	Formative and Summative Clinical Evaluation due by 05/05 by 2359.
Week 16 05/06-05/10		Course evaluations due by 05/08 by 2359.